

Embracing the New Wave of Digital Disruption

The New BNI Mobile Banking



The Evolution of Banking Services



Change is accelerating but we strive to be **Agile**



1.0



2.0



3.0



4.0



5.0

Electronic Banking 1980 - 1995

ATM

1990

ATM

- **Phone Banking**
- Dial-up Access
- Credit & Debit Cards dominant

Online Banking 1995 - 2007

- · Web-based banking
- · Bill Pay

SMS

Banking

Phone

Banking

- Online personal finance management
- Digital Credit Card Origination

Mobile Banking 2007 - 2015

Full-function

- smartphone apps
- Branch network trimming
- Upgraded ATM capabilities
- Mobile Deposit

Banking

Mobile Wallet

Digital Banking

2016 - 2019

- Mobile banking
- Real time peer-topeer payments
- Self-service Branches

Banking)

Digital Mortgage Lending

Open Banking

2020 - ...

- **API Services**
- P2P Lending
- Digi CS
- Robo (AI) Advice
- Digital Ecosystem
- Personalized Apps
-?

2018 2015 2014 2010 2007 2002 1998 Tapcash Mobile BNL Internet

Direct

Banking

2020 2019 ΑI BNI Digi CS API **Digital Accunt** Chatbot Opening **BNI API Enhanced Mobile** (Open

Banking Apps

Augmented Reality Enhanced Open Banking Personalized Services Mobile Banking

2021

Digital Disruptions: the next chapter to digital native



Rapid changes across technology, customer behaviour and economy within the last decade

Rise of the Startup Era

2010

- Indonesia with Fast-Growing pace of Internet Economy in Southeast Asia
- Startups growing, introduce the new concept of providing variety of products & services through online platforms, eased consumer choice and convenience.
- With 2k+ technology-based startups, puts Indonesia as the fifth country with the most startups in the world.





Est 2010







Est. 2012

Bukalapak Est. 2010



Est. 2010

HIÌUP amartha ALODOKTER Est. 2010 Est. 2011

Hype of Fintech

2015 - 2020

- Fintech growing, notably P2P lending and e-wallets.
- Bl issued PBI No 18/40/PBI/2016 to regulate the payment process for ecommerce, OJK issued POJK No 77/POJK.01/2016 regarding Technology-Based Borrowing-Lending Services
- Use money to burn to scale up the platform through aggressive promotions







Est. 2014

OVO

Est. 2017





New Equilibrium

2020 - ...

- Vicious cash burning cycle stop, none of the players are offering aggressive promotions anymore
- Looking for partnership opportunity which allowed them to be part of a larger **Ecosystem**
- Conventional banks leveraging their own Ecosystem through Open Banking, pushing digital transformation supported by strong capital, big client base and extensive track record of credibility.

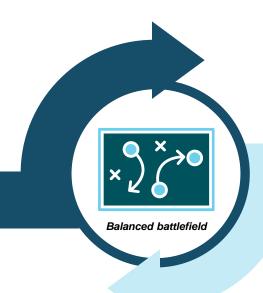
Disruptive technologies is an opportunity for banks that respond

We move forward to combine the best of two worlds



- + Access to public funding
- + Sticky Customer Base
- + Wide range of financial products and services
- + Deposit guarantee by LPS
- + Long track record of Credibility & Brand Equity
- + Lower cost of fund

Conventional Bank



Fintech Player

- + Agility of system to adapt to changing trends
- + Online ecosystem
- + Automation and cost efficient operation
- + Highly Convenient and Millennial friendly.

Different paths for Conventional Bank

Digital bank or direct bank models





Digital-only subsidiaries







Partnerships with fintech operators

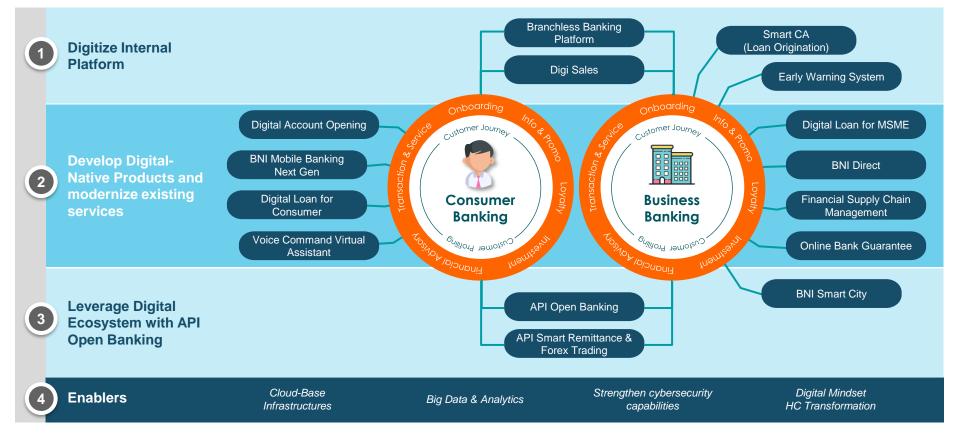






Digital Initiatives that encompass Product, Digital Platform and extend our reach to B2B2C Ecosystem through Open Banking





Where are we with Open Banking?



BNI Open API

MBNI API BNI Sign Up. Sandboxing and BNI API Digital Services

- BNI API has a total of 260 services. the most compared to peers
- Utilized by 3000++ partners
- Recognized Globally



Won the Best Overall Devportal - Community Prize in 2020 https://devportalawards.org/winners

We optimize all three possible roles in every ecosystem

Orchestrator



Present the comprehensive offer of the ecosystem through a platform

Play pivotal role within ecosystem by providing an integrated holistic solution, such as government, education, health, commerce









Partner



Use the partner's platform as a channel to sell bank's products

Partner with e-commerce. lifestyle companies to sell deposits, loan products

Contributor



Provides services to the partners so they can potentiate their products

Open banking APIs to open deposit accounts, provide loans, white label transfer, sharing biller, prepaid cards via fintech























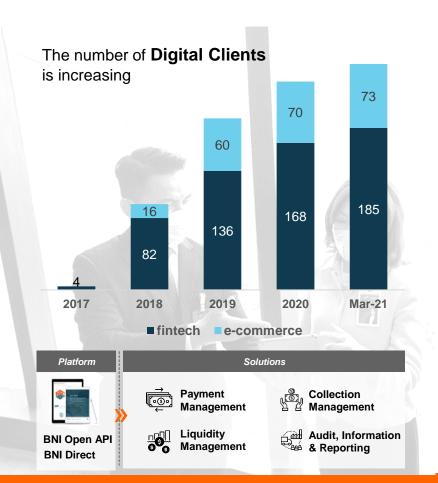


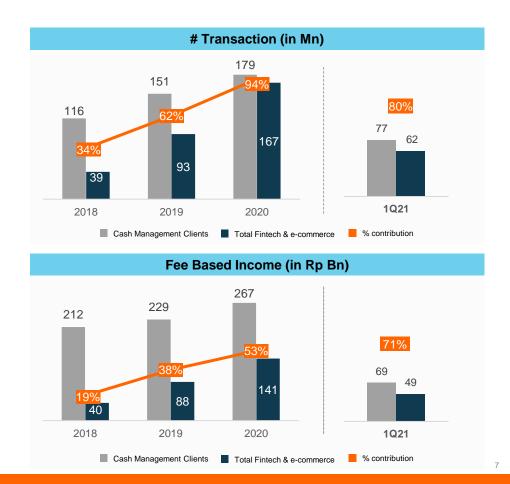




Riding the wave of e-commerce & fintech boom

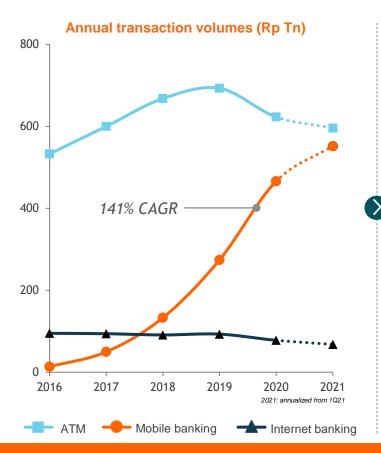






Mobile banking growing very fast, becoming the preferred channel for **Retail Customers**







BNI Mobile Banking



Avg Transaction value (Rp Mn)

of Transaction per

active user per month

10.4

As of 1Q21

1.45

As of 1Q21



Play Store Ratings

4,8/5,0 *******

Note:

Mobile banking transactions define as Financial Transaction (debit/credit of account)

8

We Listen, We Provide

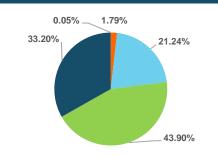


Committed to deliver the best user experience to our BNI Mobile Banking customers

BNI Mobile Banking User

8.6 Mio

Users have experienced banking with BNI Mobile



As of 1Q2021

■Baby Boomers ■Gen X ■Gen Y ■Gen Z ■Gen Alpha

Survey for BNI Mobile Enhancement (8K+ Responses)

Survey



Benchmarking, Quantitative, dan Qualitative

In-Depth Interview



Focus Group Discussion, 1o1 In-Depth

Enhancements our Users want

Look

Masked Balance

Font to be more readable



Enable to add Favorite menu in navigation bar

"Other Menu" on login page to be more reachable

Usability





More informative "Ask Us" menu

Enabling transaction history download

Integrated with Tapcash (BNI card based e-money)

Emphasize My QR & QRIS

Scheduled transaction

The Journey of BNI Mobile Banking

Adaptive to Changes and Always Deliver Improvement



2016 - 2019

Basic banking features such as Transfer, Bill Payment, Virtual Account with Batik inspired look





2019 - 2021

Providing user interface transformation with leading features: biometric log in, e-wallet top up, credit card and investment







2021

Attracting new user and fulfilling existing customers' expectation with fresh look with new reliable and easy on hand features: cardless withdrawal, open account with face recognition, My QRIS, Life Goal saving account (Tapenas), Personalized Menu and Profile

Reliable and Eye-Pleasing User Experience





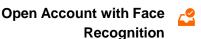
- Font Type, bigger Color Palette
- Welcome Screen for New User
 - Watermarked Transaction Receipt
- Enhance **Dikado**¹ **Experience**
 - Favorite Menu on Homepage
 - Simplify BNI Point+ Button
 - Balance Masking: Customers can hide their balance
 - Account Number List
 - Setting
 - 🕰 E-Wallet Features Pooling
 - Download-able PDF Transaction History







Cardless Withdrawal



My Credit Card



My QR and QRIS



nd Manu

Personalized Profile and Menu

Digital Loan

C

Recurring Transaction Auto Debet 🙎

Integrated Game Point+

and Auction

Block and Hold Balance

Tapcash³ Integrated

Chat Agent 🙎

Digital Invoice



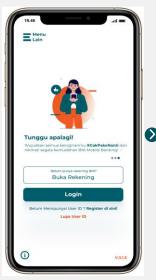
- 1. Digital Gift (transfer, top up credit, e-wallet) with online greetings card;
- 2. Monthly auto-debit saving plan;
- 3. BNI Card Based electronic money

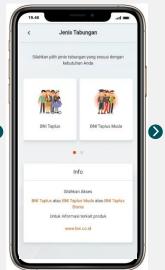




Open Account with Face Recognition

We bring the bank to you! With BNI Mobile Banking, you can #stayathome while opening new BNI Account. No hassle for video call, let Face Recognition handle it.









02 Cardless Withdrawal



Worry not and bring your phone to BNI ATM anytime you need cash. BNI Mobile Banking will have your unique transaction code for withdrawal

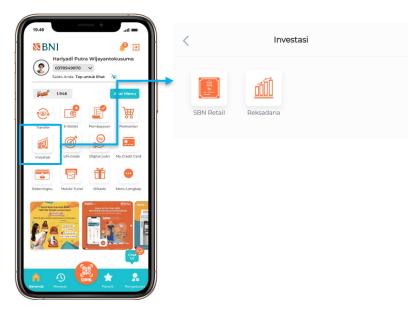




03 Investment

BNI serves an integrated mobile banking, not only for savings but also for your investment.

Purchase retail bonds and mutual funds with BNI Mobile Banking



04 Apply for Loan

Through BNI Mobile Banking, users could easily apply for consumer loan (BNI Fleksi) up to IDR 500 million with 15 year tenor











Experience a hassle-free transfer with BNI by using your personal/business account QR Code. Generate My QR code for your specific account through BNI Mobile Banking

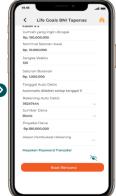
Follow the direction:

Pengaturan \rightarrow myQR \rightarrow Choose the account number









Bring your dreams to life with monthly saving with Life Goals in BNI Mobile Banking. Set specific monthly auto-debit deposit amount and tenor for each goal.

The flow:

 $Rekeningku \rightarrow Pembukaan \ Rekening \rightarrow Tapenas$





My Credit Card



What you can do:

- inquiry including checking your balance and transaction history
- 2. Promotion info
- 3. Change to installment
- 4. Billpayment
- 5. Apply for new card

08 Pool Wallet

Integrated e-Wallet menu to help you to top-up any e-Wallet using only registered phone number.









Personalized Menu & Profile

Own your BNI Mobile Banking home screen by choosing your top menu/sub-menu and uploading your favorite profile photo





Choose your favorite menu on homepage

Mobile Banking Benchmark



BNI Mobile Banking brings customers integrated banking services in one application, and our apps now is enjoying the highest **customer rating** among all Big Banks

Data stated as of 2Q2021

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	™ BNI	Bank BUKU IV A	Bank BUKU IV B	Bank BUKU IV C	Bank BUKU IV D
Rating on Playstore	4,8	≤ 3,0	≤ 3,0	4,0-4,5	4,0-4,5
Basic functions (Acc. Summary, Transfer, Bill Payment)	abla	abla	\checkmark	\checkmark	
Make investments	✓				
Apply for loan	✓				
Apply for CC					
Open account	✓		\checkmark	\checkmark	ightharpoons
QR purchase/transfer	\checkmark			$\overline{\checkmark}$	ightharpoons
Cardless withdrawal	✓				\overline{A}
Biometric security	✓	☑			
Schedule transfer	✓				
Points and promos	☑	\square	V	\checkmark	

Thank You

